Circle U. will form an ethically-principled circle of knowledge, connecting education, research and innovation in service to society. Our vision is to create a European University, in which students, staff and partners from civil society, businesses and the public sector jointly develop competencies and solutions to keep Europe and our planet healthy, peaceful, democratic and prosperous. Transnational learning experiences are of paramount importance in fostering a mind-set that enables one to think and act effectively in an international and multicultural environment. More than ever, international collaboration is needed to tackle the major challenges we face. As comprehensive and research-intensive universities, we are uniquely equipped to use interdisciplinary approaches to address societal challenges. We will pool our existing strengths to substantially impact the sustainability agenda.

Our seven universities are firmly built on academic freedom and integrity as fundamental values. Each play important roles in shaping national and regional higher education and research systems. As role models, we have a special responsibility to society. Being an inclusive and open University of the Future, we will share our experiences so all can benefit from it.
PUTTING OUR VISION INTO PRACTICE

KEY DELIVERABLES / ACTIVITIES

→ **Circle U. Knowledge Hubs** are physical and virtual spaces where students and staff work together with external stakeholders to solve societal challenges. During the pilot phase, they will work across disciplines on issues regarding Climate, Democracy and Global Health.

→ **Circle U. Open School of Public Governance** is a long-term framework for coupling societal problem solving to academic research and developing research-based educational offers in public governance. Students and researchers from all fields of study should be able to relate their knowledge to governance challenges, as effective and resilient democracies are fundamental for Europe’s well-being.

→ **Student Led Sustainable Innovation** activities will be launched, such as the Circle U. Challenge and the Female Founder Network, to increase our number of graduates with entrepreneurial skills and experience, to contribute to a sustainable economy and a green transition.

→ **The Circle U. Think and Do Tank on the Future of Higher Education** will accompany the implementation of transformational changes in our teaching methods and programmes. We will provide our expertise to European policy-making bodies and be an active co-creator in policy development within the European Education Area and in linking it to the European Research Area.

HOW OUR ALLIANCE WILL TRANSFORM OUR UNIVERSITIES

→ **The Circle U. Academic Chair Programme** will ensure strong and sustainable connections across our universities. Chairs will organise inter-university networks to foster transnational collaborations across disciplines and with associated partners.

→ We will develop joint policy and IT infrastructure frameworks for cooperation and structured, sustainable and inclusive mobility to ensure unified priorities and practices across the universities, simplify mobility for students and staff and secure efficient management of mobility and exchange agreements to deliver the European Student Card.

→ **Students** will have active roles in the governance and the implementation of the alliance. A joint funding scheme to support student-led initiatives will encourage student involvement at grassroots level.

→ Through close collaboration with partner universities, associated partners and other alliances we will contribute to solving societal challenges by continuously developing innovative and creative ways to teach, learn and solve problems.

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