

TEMPUS

Modernising higher education



European Commission

TEMPUS

PRESENTATION IN THREE PARTS

- Part I: Basic features
- Part II: Results of first Tempus IV call for proposals
- Part III: Second Tempus IV call for proposals: main novelties

BASIC FEATURES (I)

- **Objective:** to establish an area of cooperation and modernisation in higher education between the European Union and the partner countries in the surrounding area, including Central Asia. Strong linkage with EU higher education policies (Lisbon and Bologna).
- Programme focusing **on institutional cooperation.**
- **Complementarity** with Erasmus Mundus and External Cooperation Window (mobility programme).

BASIC FEATURES (II)

- Strong involvement of national authorities in the definition of priorities, the selection of projects and during impact assessment.
- Strong linkage with EC Delegations in partner countries (liaising with authorities, selection of projects).
- Programme supported by a network of National Contact Points in EU Member States and National Tempus Offices in partner countries.

BASIC FEATURES (III)

- Bottom-up programme mainly implemented through calls for proposals complemented by structural measures targeting higher education systems.
- New strategic activities launched such as the support to teams of reform experts in partner countries.
- Strong accent on dissemination and exploitation of results.

PROGRAMME PRIORITIES

- Priorities and project types are defined around the EU higher education modernisation agenda (curriculum reform, governance, links with society).
- **National priorities** defined by the Ministries of Education for both Joint Projects and Structural Measures (selected from the overall programme priorities).
- **Regional Priorities for multi-country** projects are now introduced (based on EU strategies with partner countries)
- **Strict adherence** to national priorities for national projects (involving one single partner country) and regional priorities for multi-country projects
- National priorities can also apply to multi-country projects **if they are common** for all countries concerned

Two types of projects

- **Joint Projects**, implemented at institutional level to reform curricula, improve university governance, create more links with society.
- **Structural Measures**, implemented at national level for the development and reform of national higher education structures and systems in the partner countries (Ministries are now “associated partners” – can only be paid for travel costs and per diems)



Joint Projects

1) CURRICULAR REFORM

- Adapt, modernise and restructure existing curricula with a focus on content, structure, teaching methods and the use of new teaching materials.
- Establish study programmes with a double or multiple degree or a joint degree;
- Establish links with the labour market.

2) GOVERNANCE REFORM

- modernise the capacity, management and governance of higher education institutions
- promote a quality assurance culture

Joint Projects

3) HIGHER EDUCATION AND SOCIETY

- Strengthen the role of higher education institutions in society at large
- Address the "knowledge triangle" of education, research and innovation (project must not focus on research)
- Encourage links between higher education institutions and the labour market

Structural Measures

Projects implemented at national level for the development and reform of the national higher education structures and systems in the partner countries :

- 1- **Governance reform** (licensing, accreditation, qualification frameworks, quality assurance, autonomy...)
- 2- **Higher education and society** (links between different sectors of education, with the world of work, capacity building for public administration...)

GRANT SIZES AND PROJECT DURATION

- From € 500,000 to € 1,500,000 (for both Joint Projects and Structural Projects). Need to prove **cost effectiveness!**
- Minimum grant size for Central Asia, Montenegro and Kosovo: € 300,000.
- Project duration: up to 36 months.

ELIGIBLE PARTNERSHIPS

- **National projects:** minimum of six HE institutions (3 from Partner countries, 3 from different EU countries).
- **Multi-country projects:** minimum of 7 HE institutions (2 from each Partner country, 3 from different EU countries)
- Rector/teacher/student organisations eligible as applicants for Structural Measures (not the Ministries any longer!)
- Exception Montenegro and Kosovo -only 1 HE institution needed
- Universities in Partner Countries can act as grant applicants.



ELIGIBLE PARTNERS

- State-recognised higher education institutions from the EU and the partner countries
- Associations and networks of higher education institutions
- Public authorities (ministries or national/regional administrations) as « associated partners »
- National and international rector, teacher and student organisations
- Non-governmental organisations
- Social partner and their training organisations
- Private and public enterprises

ELIGIBLE COSTS

At least **10 %** co-financing

ELIGIBLE COSTS

- Staff costs (max 40%) for academic and admin staff (see staff costs grids)
- Travel and subsistence (limited student mobility – up to 3 months) – see table with cost of stay
- Equipment (max. 30%) and supplies
- Printing and publishing
- 7% administrative costs

PRIORITY GIVEN TO PROJECT PROPOSALS THAT

- Involve a representative number of higher education institutions from a partner country.
- Involve non-academic consortium members.
- Promote regional cooperation
- Demonstrate that they actively involve students or their organisations.
- Demonstrate a strong institutional and individual capacity building process.
- Demonstrate a wider impact on higher education institutions and systems- **emphasis on Structural Measures**

First Call in 2008: Type of Proposals

Out of 530:

- 13% Structural Measures (new parameters, ambitious objectives, need more coordination with national authorities)
- 87% Joint Project (most familiar & interesting for academics)
 - 52% = Joint Projects curricular reform
- 42% National projects (i.e. involving only 1 Partner Country)
- 58% Multi-country projects (i.e. involving more than one Partner Country. JEP 2006 = 10% Multi Country)

First Call: Type of proposals

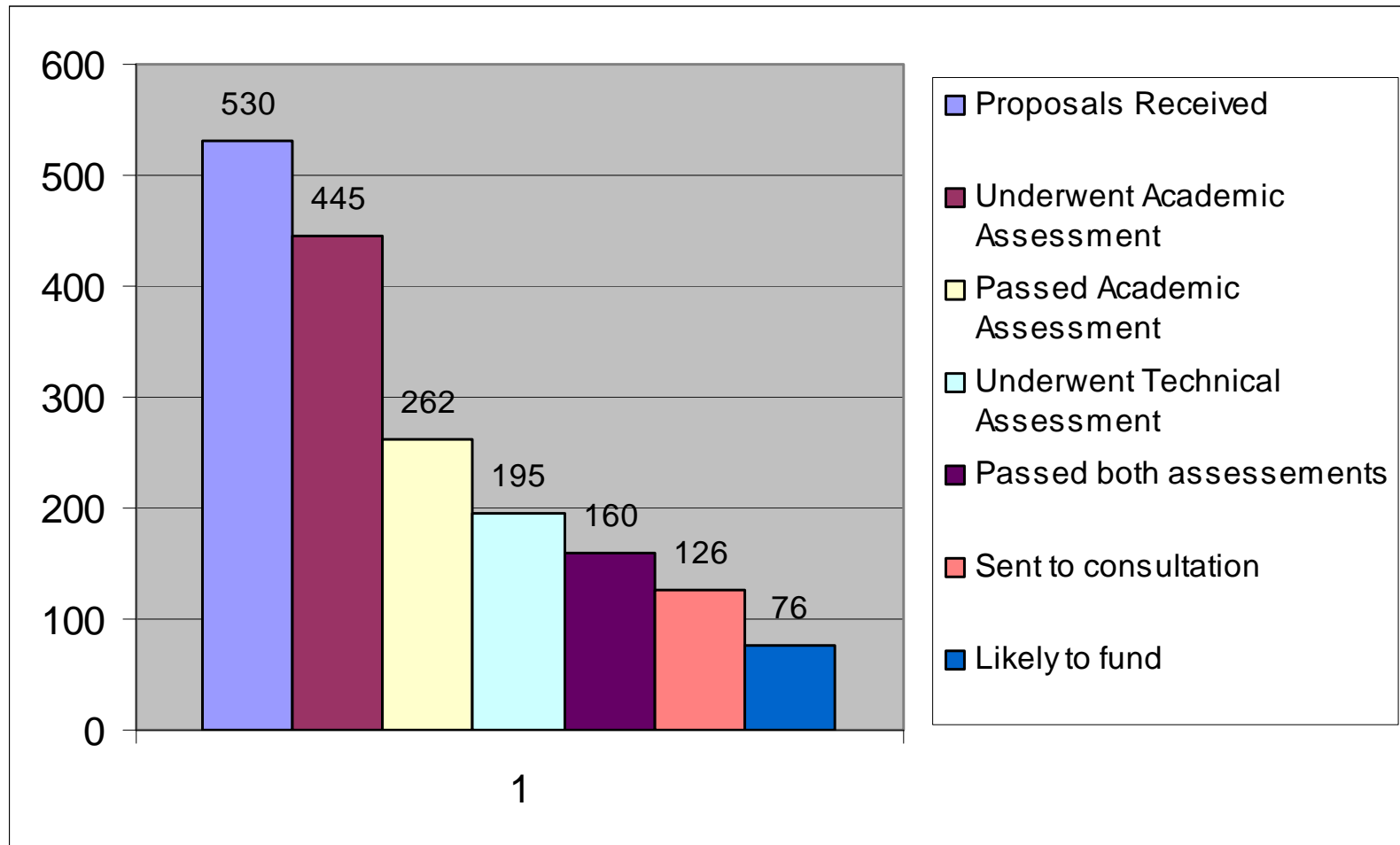
- **Joint Projects Curriculum Reform:** academic disciplines balanced between soft sciences/humanities & hard sciences.
- **Structural Measures;** few submitted, difficult aim of reforming HE at national level, need strong support and involvement from ministry responsible for HE
- **High regional and cross-regional cooperation in multi-country proposals;** even among partner countries in politically difficult situations



First Call: Selection Statistics

- 530 proposals (average grant = 1 m €)
- 85 not eligible (new parameters)
- 262 passed academic assessment (50%)
- 160 passed technical assessment (30%)
- 126 in consultation (24%) (avg = €1 m budget, 10 partners)
- 76 projects to be funded (overall success rate: 15%)

First Call: Overview of selection progress



First Call: Participation of first 6 EU countries in Tempus IV first call

Country	Proposals as coordinator		Proposals as partner	
	Received	Selected	Received	Selected
1. DE	87	9	236	36
2. FR	53	11	203	31
3. IT	58	9	235	33
4. UK	40	6	156	25
5. AT	14	3	84	24
6. ES	23	5	150	21

2nd Call: Selection Schedule

End January	Publication of call for proposals
End April	Proposal reception and response to questions
Beg May	Reception notices sent to applicants; verification of data and duplicates
Mid May - mid July	Academic and Technical Assessment by external assessors (from EU and partner countries)
End August	Launch of consultation of short-listed projects with Tempus Offices, EC Delegations, Ministries
Mid Sept	Feedback from ministries, Delegations, NTOs
Sept - Oct	Preparation for selection panels & final decision on funding projects
Nov - Dec	Preparation and sending of grant agreements

First Call: External Assessors' Feedback

Part of application best completed?

- ❖ Logical Framework Matrix
- ❖ Work Plan
- ❖ Needs analysis
- ❖ Description of partner institutions
- ❖ Project summary

First Call: External Assessors' Feedback

Part of application worst completed?

- ❖ Sustainability & dissemination
- ❖ Outcome & activity tables
- ❖ Quality control, monitoring and management
- ❖ Budget

First Call: External Assessors' Feedback

What was most difficult to assess?

- ❖ Value for money
- ❖ Appropriate equipment
- ❖ Academic content is relevant and up-to-date
- ❖ Are technologies really necessary
- ❖ Ownership of project and high motivation of partners

Second Call for Proposals

Main novelties (1)

- Content to remain similar to first call with minor adjustments
- The new call clarifies and attempts to simplify areas which seemed difficult to understand, taking into consideration experience and feedback from first call.

Second Call for Proposals

Main novelties (2)

- Ceiling for staff costs is reintroduced (40% of indirect costs)
- Partnership requirements are simplified
- Co-financing increased to a minimum of 10% (instead of 5 before)
- Regional priorities are introduced
- Ministries of Education become “associated partners” in projects (can not be applicants or partners)

Second Call for Proposals

Main novelties (3)

- Electronic submission of application (as before) / Supporting documents to be submitted electronically (no hard copies)
- More explanation in the call about the various evaluation criteria
- Application form layout and length will be improved

TEMPUS IV – Second Call BUDGET

- Southern Mediterranean (ENPI South): € 11.4 million (no fixed country allocations).
- Eastern Europe/Caucasus (ENPI East): € 11.4 million (no fixed country allocations).
- Bilateral allocation for Russia: € 8 million.
- Western Balkans (IPA): € 17.7 million (country allocations).
- Central Asia (DCI): € 4.5 million